

# INDEX

Program Title	Department/Division	Page
24-Hour Crisis Center	Behavioral Health and Crisis Services	52-3
24-Hour Crisis Center	Crisis, Income, and Victim Services	54-1
Accountability and Customer Services	Administration and Support	57-2
Accounting and Inventory Systems	Liquor Control	67-2
Accounts Payable	Finance	29-2
Addiction Services Coordination	Behavioral Health and Crisis Services	52-2
Adjudication of Criminal, Civil, & Family Cases	Circuit Court	21-1
Administration	Board of Elections	24-2
Administration	Board of Liquor License Commissioners	25-2
Administration	Commission for Women	26-2
Administration	Community Use of Public Facilities	58-2
Administration	Correction and Rehabilitation	40-6
Administration	County Attorney	27-2
Administration	County Executive	23-2
Administration	Environmental Protection	65-3
Administration	Fire and Rescue Service	43-5
Administration	Housing and Community Affairs	61-4
Administration	Human Resources	30-3
Administration	Human Rights	31-2
Administration	Liquor Control	67-3
Administration	Permitting Services	64-2
Administration	Procurement	34-2
Administration	Public Libraries	59-2
Administration	Public Works and Transportation	45-8
Administration	Regional Services Centers	36-2
Administration	Sheriff	42-3
Administration	Solid Waste Services	48-6
Administration	State's Attorney	22-3
Administration	Technology Services	37-3
Administration	Transit Services	46-4
Administration	Urban Districts	38-2
Administration - Animal Services	Police	41-7
Administration - Police	Police	41-5
Administration and Management Support	Management and Budget	33-2
Administration/Policy Management	Recreation	60-4
Administrative Services	Fleet Management Services	49-2
Advocacy, Public Policy, and Education	Commission for Women	26-1
Affiliated Recreation Services	Recreation	60-4
Agricultural Services	Economic Development	62-2
Alcoholic Beverage Enforcement	Board of Liquor License Commissioners	25-1
Alcoholic Beverage Facility Licensing	Board of Liquor License Commissioners	25-2
Alcoholic Beverage Licensee Training	Board of Liquor License Commissioners	25-2
Alternative Community Service (ACS) - Pre-Trial Services	Correction and Rehabilitation	40-2
Animal Code Enforcement	Police	41-6
Animal Field Services	Police	41-7
Animal Impoundment and Disposal	Police	41-7
Application Development and Integration	Technology Services	37-1

# INDEX

Program Title	Department/Division	Page
Aquatics	Recreation	60-2
Arts and Humanities Council	Non-Departmental Accounts	68-1
Assessment Services	Aging and Disability Services	51-2
Assisted Living Services	Aging and Disability Services	51-2
Automation	Public Works and Transportation	45-2
Automation	Solid Waste Services	48-1
Automation and Reports Management	Procurement	34-2
Board of Investment Trustees	Non-Departmental Accounts	68-2
Boards, Committees, and Commissions	Non-Departmental Accounts	68-2
Bridge Maintenance	Public Works and Transportation	45-2
Budget Preparation and Administration	Management and Budget	33-1
Building Construction	Permitting Services	64-2
Cable Franchise Administration & Consumer Protection	Cable Communications Plan	66-2
Cable Legal Representation - Outside Prof. Services	Cable Communications Plan	66-2
Cable Programming	Public Information	35-1
Cable Programming for Montgomery College	Cable Communications Plan	66-3
Cable Programming for Public Schools	Cable Communications Plan	66-3
Cable Support for Municipal Stations	Cable Communications Plan	66-3
Camps, Classes, and Sports	Recreation	60-2
Care for Kids Program	Public Health Services	56-1
Care of Federal Prisoners	Correction and Rehabilitation	40-6
Casework Management	Permitting Services	64-1
Central Duplicating, Imaging, Archiving & Mail Svcs.	Public Works and Transportation	45-4
Central Processing Unit (CPU)	Correction and Rehabilitation	40-3
Central Services - Pre-Release Services	Correction and Rehabilitation	40-5
Charter Review Commission	Non-Departmental Accounts	68-2
Child and Adolescent Mental Health Services	Behavioral Health and Crisis Services	52-2
Child and Adolescent Services	Children, Youth, and Family Services	53-4
Child Care Subsidies	Children, Youth, and Family Services	53-3
Child Care Subsidies	Crisis, Income, and Victim Services	54-1
Child Support Enforcement	Sheriff	42-1
Child Welfare Services	Children, Youth, and Family Services	53-2
Children and Youth Community Services	Children, Youth, and Family Services	53-1
Cigarette Restitution Fund Programs	Public Health Services	56-3
Circuit Court Prosecution	State's Attorney	22-1
Civil and Criminal Process	Sheriff	42-2
Closing Cost Assistance	Non-Departmental Accounts	68-2
Comm. Accountability, Reintegration, & Treatment (CART)	Correction and Rehabilitation	40-5
Commercial Recycling	Solid Waste Services	48-2
Commercial Revitalization	Housing and Community Affairs	61-3
Communicable Disease, Epidemiology, & Lab Services	Public Health Services	56-1
Community Access to Cable	Cable Communications Plan	66-2
Community Access to Public Space	Community Use of Public Facilities	58-1
Community Grants	Non-Departmental Accounts	68-2
Community Health Nursing	Public Health Services	56-2
Community Mediation for Hate/Violence Incidents	Human Rights	31-1
Community Outreach	County Executive	23-2

# INDEX

## Program Title

Community Outreach  
 Community Outreach  
 Community Partnership  
 Community/Nursing Home Med. Assist. & Outreach  
 Commuter Services  
 Compensation and Employee Benefits Adjustments  
 Conference and Visitors Bureau  
 Conference Center  
 Conservation Corps  
 Consumer Protection  
 Continuing Case Management  
 Council of Governments  
 Council Staff Operations  
 Councilmember Offices  
 County Associations  
 County Cable Montgomery  
 County Security  
 Crime Suppression Operations  
 Criminal Investigative Operations  
 Custody and Security - Detention Services  
 Customer Requirements  
 Customer Service  
 Debt and Cash Management  
 Debt Service  
 Debt Service - Disposal Fund  
 Delivery Operations  
 Demolition Loan Program  
 Dental Services  
 Desktop Computer Modernization  
 Dickerson Compost Facility  
 Dickerson Master Plan  
 Differentiated Case Management (DCM)  
 Discrimination Investigations  
 District Court Prosecution  
 District Court Screening  
 Domestic Violence/Special Operations  
 Economic Development Grant and Loan Program  
 Educational Alternatives  
 Election Operations  
 Employee Benefits  
 Employment/Training & Organizational Development  
 Enhanced Security  
 Enterprise Security/FiberNet WAN  
 Enterprise Services  
 Enterprise System Services  
 Environmental Health Regulatory Services  
 Environmental Policy and Compliance

## Department/Division

Crisis, Income, and Victim Services  
 Liquor Control  
 Children, Youth, and Family Services  
 Aging and Disability Services  
 Transit Services  
 Non-Departmental Accounts  
 Non-Departmental Accounts  
 Non-Departmental Accounts  
 Children, Youth, and Family Services  
 Housing and Community Affairs  
 Aging and Disability Services  
 Non-Departmental Accounts  
 County Council  
 County Council  
 Non-Departmental Accounts  
 Cable Communications Plan  
 Public Works and Transportation  
 Police  
 Police  
 Correction and Rehabilitation  
 Technology Services  
 Transit Services  
 Finance  
 Parking District Services  
 Solid Waste Services  
 Liquor Control  
 Economic Development Fund  
 Public Health Services  
 Non-Departmental Accounts  
 Solid Waste Services  
 Solid Waste Services  
 Circuit Court  
 Human Rights  
 State's Attorney  
 State's Attorney  
 Sheriff  
 Economic Development Fund  
 Children, Youth, and Family Services  
 Board of Elections  
 Human Resources  
 Human Resources  
 Urban Districts  
 Technology Services  
 Technology Services  
 Technology Services  
 Public Health Services  
 Environmental Protection

## Page

54-2  
 67-2  
 53-2  
 51-2  
 46-2  
 68-3  
 68-3  
 68-4  
 53-2  
 61-3  
 51-2  
 68-4  
 14-2  
 14-1  
 68-4  
 66-3  
 45-3  
 41-5  
 41-2  
 40-2  
 37-2  
 46-3  
 29-2  
 47-3  
 48-6  
 67-2  
 63-1  
 56-2  
 68-4  
 48-2  
 48-2  
 21-2  
 31-1  
 22-2  
 22-2  
 42-2  
 63-1  
 53-4  
 24-2  
 30-2  
 30-1  
 38-2  
 37-3  
 37-2  
 37-2  
 56-2  
 65-2

# INDEX

Program Title	Department/Division	Page
Equal Employment Opportunity and Diversity	Human Resources	30-2
Ethics Program Compliance	Ethics Commission	28-1
Facility Engineering and Management Services	Public Works and Transportation	45-3
Facility Maintenance and Operations	Public Works and Transportation	45-3
Fair Housing	Human Rights	31-2
Family and Juvenile Support Services	Circuit Court	21-2
Federal Programs	Housing and Community Affairs	61-2
Fibernet Operations	Cable Communications Plan	66-4
Finance, Administration, and Special Projects	Economic Development	62-3
Fire and Rescue Logistics Services	Fire and Rescue Service	43-4
Fire and Rescue Prevention and Public Education	Fire and Rescue Service	43-5
Fixed Costs	Liquor Control	67-2
Fixed Costs	Parking District Services	47-2
Fixed Costs	Recreation	60-4
Fixed Costs	Transit Services	46-4
Future Federal/State/Other Grants	Non-Departmental Accounts	68-4
General Accounting	Finance	29-3
General Counsel	County Attorney	27-2
Geographic Information Systems (GIS)	Technology Services	37-2
Grants to Municipalities in Lieu of Shares Tax	Non-Departmental Accounts	68-5
Graphic Design Services	Public Information	35-2
Group Insurance for Retirees	Non-Departmental Accounts	68-5
Group Residential and Vocational Services	Aging and Disability Services	51-2
Gude Landfill	Solid Waste Services	48-2
Health Care and Group Residential Facilities	Public Health Services	56-2
Health Promotion and Prevention	Public Health Services	56-2
Heavy Equipment and Automotive Services	Fleet Management Services	49-1
Historical Activities	Non-Departmental Accounts	68-5
Homeowners' Association Road Maintenance Reimburse.	Non-Departmental Accounts	68-5
Host Operations	Technology Services	37-3
Housing Code Enforcement	Housing and Community Affairs	61-2
Housing Development and Loan Programs	Housing and Community Affairs	61-1
Housing Opportunities Commission	Non-Departmental Accounts	68-6
Inauguration & Transition	Non-Departmental Accounts	68-6
Income Supports	Children, Youth, and Family Services	53-4
Independent Audit	Non-Departmental Accounts	68-6
Information and Assistance	Aging and Disability Services	51-3
Information Management	Liquor Control	67-3
Information Technology	Finance	29-2
In-Home Aide Services	Aging and Disability Services	51-2
Inmate Services - Detention Services	Correction and Rehabilitation	40-3
Inspector General	Inspector General	16-1
Insurance	Finance	29-3
Interagency Technology, Policy, & Coordinating Comm.	Non-Departmental Accounts	68-6
Intergovernmental Relations	Intergovernmental Relations	32-1
Internal Audit	Finance	29-2
Intervention Program for Substance Abusers (IPSA)	Correction and Rehabilitation	40-2

# INDEX

Program Title	Department/Division	Page
Jail Addiction and Community Re-Entry Services	Behavioral Health and Crisis Services	52-2
Judges Retirement Contributions	Non-Departmental Accounts	68-6
Judicial Center Security	Sheriff	42-2
Juvenile Court Prosecution	State's Attorney	22-2
Juvenile Justice Services	Children, Youth, and Family Services	53-2
Labor Employee Relations and Classification	Human Resources	30-2
Land Development	Permitting Services	64-1
Landlord-Tenant Mediation	Housing and Community Affairs	61-3
Leases	Non-Departmental Accounts	68-7
Legal Services	Finance	29-4
Legislative Oversight	Legislative Oversight	17-1
Library Services to General Population	Public Libraries	59-1
Library Services to Targeted Groups	Public Libraries	59-2
Licensing and Registration	Housing and Community Affairs	61-3
Linkages to Learning	Children, Youth, and Family Services	53-2
Litigation Services	County Attorney	27-1
Major Fraud and Special Investigations	State's Attorney	22-3
Management Services	Fleet Management Services	49-2
Management Services	Recreation	60-4
Marketing and Business Development	Economic Development	62-1
Mental Health Svcs for Seniors & Persons with Disabilities	Aging and Disability Services	51-4
Mental Health Svcs for Seniors & Persons with Disabilities	Behavioral Health and Crisis Services	52-3
Merit System Oversight	Merit System Protection Board	18-1
Minority, Female, and Disabled Persons Procurement	Procurement	34-2
Mixed Paper Recycling	Solid Waste Services	48-2
Moderately Priced Housing	Housing and Community Affairs	61-2
Motor Pool Fund Contribution	Non-Departmental Accounts	68-7
Multicultural Mental Health Services	Behavioral Health and Crisis Services	52-2
Municipal Cable Franchise Fee Sharing	Cable Communications Plan	66-3
Municipal Tax Duplication	Non-Departmental Accounts	68-7
Noise Abatement Districts	Public Works and Transportation	45-4
Oaks Landfill	Solid Waste Services	48-3
Occupational Medical Services	Human Resources	30-2
Occupational Safety and Health	Finance	29-4
Offender Assessment & Program Eval. - Pre-Release Serv.	Correction and Rehabilitation	40-5
Office of Community Affairs	Administration and Support	57-2
Office of the Chief Operating Officer	Administration and Support	57-1
Office of the Director	Administration and Support	57-1
Office of the Director	Economic Development	62-3
Ombudsman Services	Aging and Disability Services	51-3
Operational Fire and Rescue Readiness and Response	Fire and Rescue Service	43-1
Operations - Detention Services	Correction and Rehabilitation	40-3
Operations and Administration	Finance	29-4
Other Cable Activities	Cable Communications Plan	66-4
Out-of-County Refuse Disposal	Solid Waste Services	48-3
Outpatient Addiction Services	Behavioral Health and Crisis Services	52-2
Parent Support Services	Children, Youth, and Family Services	53-3

# INDEX

Program Title	Department/Division	Page
Parent Support Services	Early Childhood Services	55-1
Parking Facility Maintenance	Parking District Services	47-2
Parking Facility Security and Safety	Parking District Services	47-2
Parking Operations	Parking District Services	47-2
Parking Outside the Parking Districts	Public Works and Transportation	45-4
Partner Abuse Services	Behavioral Health and Crisis Services	52-3
Partner Abuse Services	Crisis, Income, and Victim Services	54-2
Passenger Facilities	Transit Services	46-4
Patrol Response Operations	Police	41-2
Payroll	Finance	29-3
PEG Equipment Replacement	Cable Communications Plan	66-4
People's Counsel	People's Counsel	19-1
Persons With Disabilities Outreach Services	Aging and Disability Services	51-1
Planned Lifecycle Asset Replacement (PLAR)	Recreation	60-4
Planning and Fiscal Analysis of Infrastructure Needs	County Executive	23-2
Policy Planning and Development	County Executive	23-1
Pre-Trial Mediation	State's Attorney	22-2
Pre-Trial Services Unit (PTSU)	Correction and Rehabilitation	40-2
Prevention and Crisis Intervention	Behavioral Health and Crisis Services	52-4
Prevention and Crisis Intervention	Crisis, Income, and Victim Services	54-2
Prisoner Medical Services	Non-Departmental Accounts	68-7
Procurement of Goods and Services	Procurement	34-1
Promotion of Community and Business Activities	Urban Districts	38-1
Property Taxes	Finance	29-3
Prosecution Management	State's Attorney	22-3
Public Assistance Benefits Certification	Crisis, Income, and Victim Services	54-2
Public Engagement & Resource Coordination	Children, Youth, and Family Services	53-3
Public Engagement and Resource Coordination	Early Childhood Services	55-1
Public Health Emergency Preparedness Response Program	Public Health Services	56-4
Public Relations	Public Information	35-2
Public Safety Support Operations	Police	41-4
Public Technology, Inc.	Non-Departmental Accounts	68-7
Quality Enhancement of Early Childhood Services	Children, Youth, and Family Services	53-3
Quality Enhancement of Early Childhood Services	Early Childhood Services	55-1
Radio Communications	Technology Services	37-3
Real Estate Office	Public Works and Transportation	45-4
Recreation Regions and Community Centers	Recreation	60-2
Recycling - Multi-Family Dwellings	Solid Waste Services	48-3
Recycling - Residential	Solid Waste Services	48-3
Recycling Center	Solid Waste Services	48-3
Refuse Collection - Residential	Solid Waste Services	48-6
Regional Representation and Community Assistance	Regional Services Centers	36-1
Regulation of Refuse & Recycling Collection	Solid Waste Services	48-4
Rental Assistance	Behavioral Health and Crisis Services	52-3
Rental Assistance	Crisis, Income, and Victim Services	54-2
Residential Household Hazardous Waste	Solid Waste Services	48-4
Residential Recycling Outreach & Education	Solid Waste Services	48-4

---

# INDEX

Program Title	Department/Division	Page
Residential Services - Pre-Release Center (PRC)	Correction and Rehabilitation	40-5
Resource Recovery Facility	Solid Waste Services	48-4
Respite Care	Aging and Disability Services	51-3
Restricted Donations	Non-Departmental Accounts	68-8
Resurfacing	Public Works and Transportation	45-5
Retail Contracted Operations	Liquor Control	67-2
Retail Sales Operations	Liquor Control	67-2
Revenue Analysis & System Evaluation	Solid Waste Services	48-2
Ride On	Transit Services	46-2
Risk Management (General Fund Portion)	Non-Departmental Accounts	68-8
Roadway and Related Maintenance	Public Works and Transportation	45-5
Satellite Drop-Off Sites	Solid Waste Services	48-5
School Health Services	Children, Youth, and Family Services	53-4
School Health Services	Public Health Services	56-3
Security of Courtrooms, Transports, Detention Facilities	Sheriff	42-2
Senior Community Services	Aging and Disability Services	51-3
Senior Food Program	Aging and Disability Services	51-3
Seniors and Therapeutic Recreation Programs	Recreation	60-3
Service Area Administration	Aging and Disability Services	51-4
Service Area Administration	Behavioral Health and Crisis Services	52-4
Service Area Administration	Children, Youth, and Family Services	53-4
Service Area Administration	Crisis, Income, and Victim Services	54-2
Service Area Administration	Public Health Services	56-4
Services to Children with Special Needs	Children, Youth, and Family Services	53-3
Services to Children with Special Needs	Early Childhood Services	55-2
Shelter Services	Behavioral Health and Crisis Services	52-3
Shelter Services	Crisis, Income, and Victim Services	54-2
Sidewalk Repair	Urban Districts	38-2
Site 2 Landfill	Solid Waste Services	48-5
Small Business Revolving Loan Program	Economic Development Fund	63-2
Snow Removal/Wind/Rain Storms	Public Works and Transportation	45-5
Solid Waste Enforcement	Solid Waste Services	48-5
Solid Waste Transfer Station	Solid Waste Services	48-5
Special Operations	Fire and Rescue Service	43-2
Special Projects	County Attorney	27-2
Special Transportation Programs	Transit Services	46-2
Specialty Medical Evaluations	Public Health Services	56-3
State Positions Supplement	Non-Departmental Accounts	68-8
State Retirement Contribution	Non-Departmental Accounts	68-8
STD/HIV Prevention and Treatment	Public Health Services	56-3
Stormwater Facility Maintenance	Environmental Protection	65-2
Streetlighting	Public Works and Transportation	45-5
Streetscape Maintenance	Urban Districts	38-2
Supervision & Management of Executive Branch Depts.	County Executive	23-2
Support for Recycling Volunteers	Solid Waste Services	48-4
Support for the Arts and Recreation	Non-Departmental Accounts	68-8
Support Services	County Attorney	27-2

# INDEX

Program Title	Department/Division	Page
Supportive Housing Services	Behavioral Health and Crisis Services	52-4
Supportive Housing Services	Crisis, Income, and Victim Services	54-2
System Planning and Management	Behavioral Health and Crisis Services	52-1
Takoma Park Library Annual Payment	Non-Departmental Accounts	68-9
Takoma Park Police Rebate	Non-Departmental Accounts	68-9
Taxi Regulation	Transit Services	46-3
Technology Growth Program	Economic Development Fund	63-2
Telecommunications Services	Technology Services	37-3
Tobacco Enforcement	Board of Liquor License Commissioners	25-2
Traffic and Pedestrian Safety	Public Works and Transportation	45-5
Traffic Planning	Public Works and Transportation	45-5
Traffic Sign & Marking	Public Works and Transportation	45-6
Traffic Signals & Advanced Transportation Mgmt. Syst.	Public Works and Transportation	45-6
Trail Maintenance	Public Works and Transportation	45-6
Transfer and Recordation Tax/Public Advocate	Finance	29-3
Transit Equipment Services	Fleet Management Services	49-2
Transit Operations Planning and Control	Transit Services	46-3
Transit Parking Facility Maintenance	Transit Services	46-3
Transportation and Facility Construction	Public Works and Transportation	45-7
Transportation and Facility Design	Public Works and Transportation	45-7
Transportation and Facility Planning	Public Works and Transportation	45-7
Transportation Community Outreach	Public Works and Transportation	45-6
Transportation Management and Operations	Public Works and Transportation	45-7
Transportation Policy	Public Works and Transportation	45-8
Treasury Operations	Finance	29-3
Tree Maintenance	Public Works and Transportation	45-8
Tree Maintenance	Urban Districts	38-2
Tuberculosis Services	Public Health Services	56-3
Urban Steetscape	Public Works and Transportation	45-8
Utilities (for All General Fund Departments)	Utilities	69-3
Vacuum Leaf Collection	Solid Waste Services	48-6
Victim Assistance and Sexual Assault Services	Crisis, Income, and Victim Services	54-2
Victim/Witness Court Assistance	State's Attorney	22-2
Victims Assistance and Sexual Assault Services	Behavioral Health and Crisis Services	52-2
Volunteer Fire and Rescue Services	Fire and Rescue Service	43-5
Voter Registration Services	Board of Elections	24-1
Warehouse Operations	Liquor Control	67-1
Warrants & Extraditions	Sheriff	42-2
Waste Detoxification	Solid Waste Services	48-5
Waste Reduction	Solid Waste Services	48-5
Waste System Program Development	Solid Waste Services	48-4
Watershed Management	Environmental Protection	65-1
Wellness, Safety and Training	Fire and Rescue Service	43-3
Women's Counseling and Career Services	Commission for Women	26-1
Women's Health Services	Public Health Services	56-4
Workforce Investment Services	Economic Development	62-2
Working Families Income Supplement	Non-Departmental Accounts	68-9



---

# INDEX

Program Title	Department/Division	Page
Youth Services (Teens, Youth Sports, and Fun Centers)	Recreation	60-3
Zoning and Administrative Hearings	Zoning and Administrative Hearings	20-1
Zoning Related Hearings and Administrative Appeals	Board of Appeals	15-1